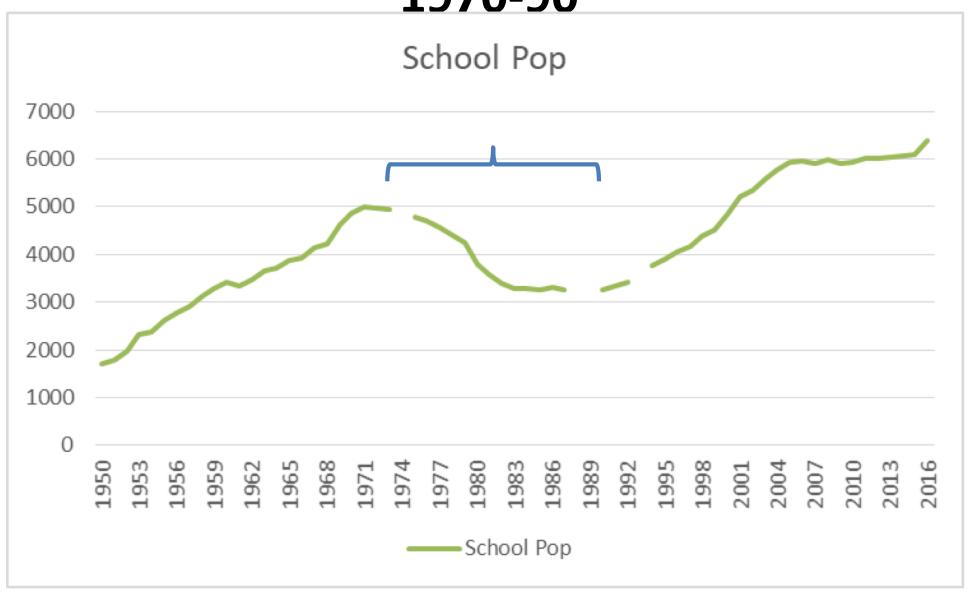
Fiscal Projections Town Trends

For Discussion 2/15/17

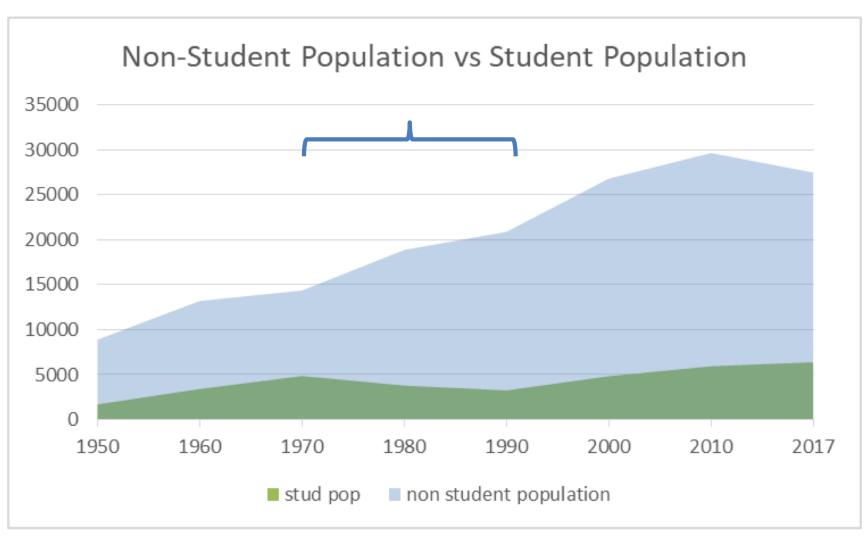
Part 1 Proposition 2 ½ in historical context

- Implemented in 1982
- Holds property tax levy to 2 ½% increase for current property. There can be an overall increase beyond 2 ½% if there is new property coming online
- HOW DID SHREWSBURY AVOID AN OVERRIDE FOR OVER 30 YEARS????

School Population Fell between 1970-90

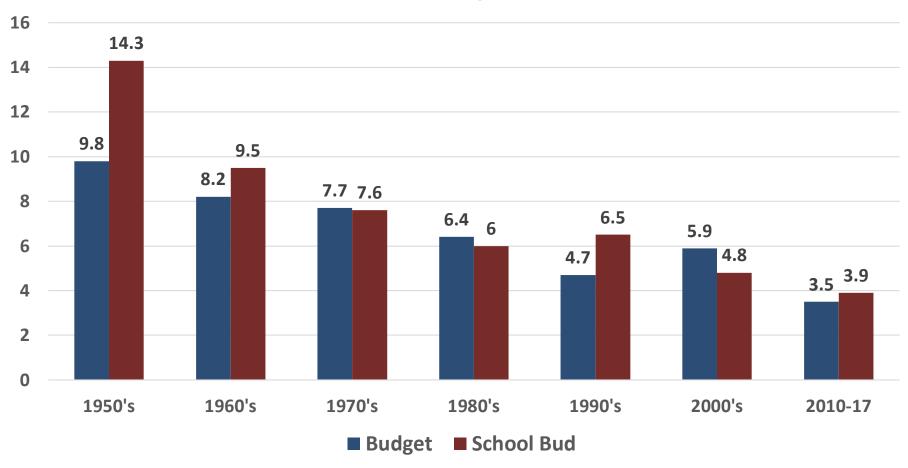


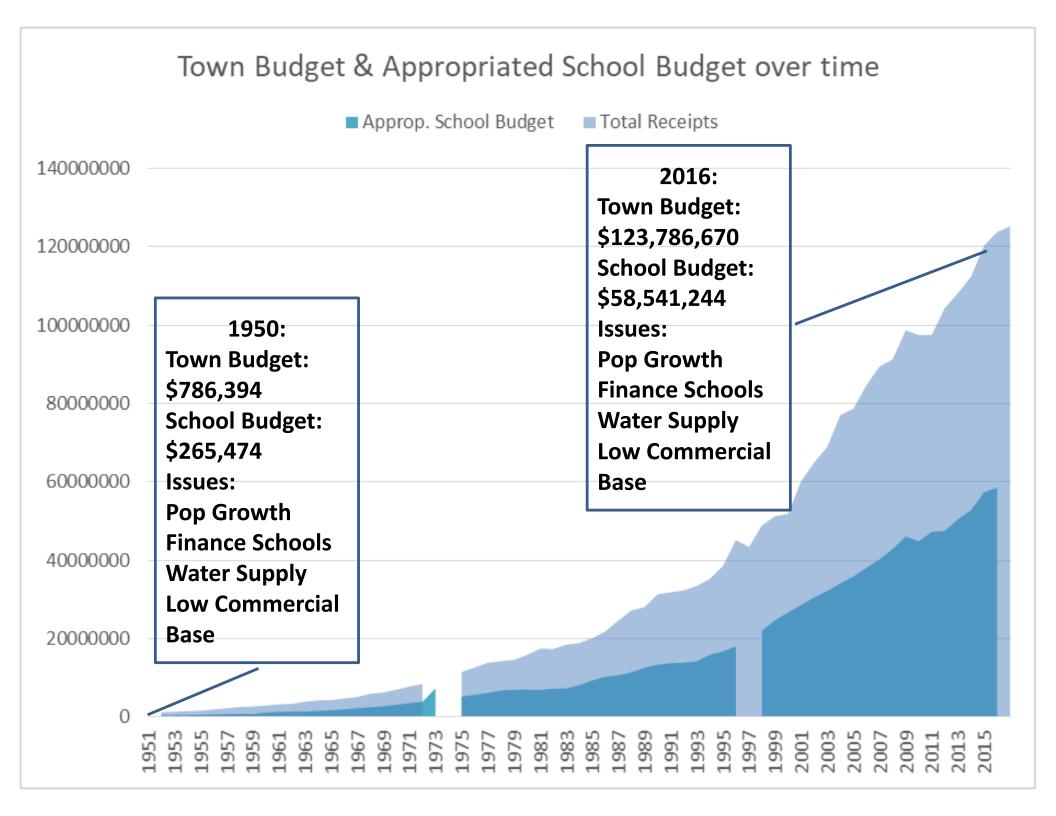
1970-90 town was growing while the student population was shrinking



Tax levy was actually growing by ~5-6%/yr during the 80's & 90's (<2 ½% 4X from 1982-2018)

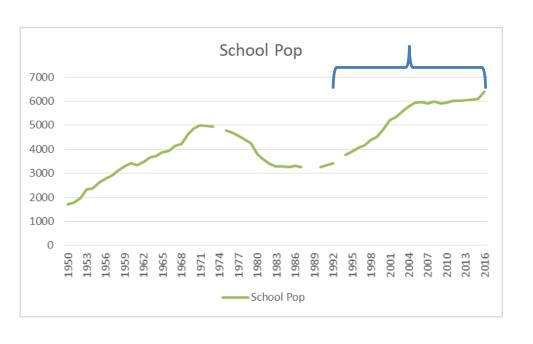
Annualized growth

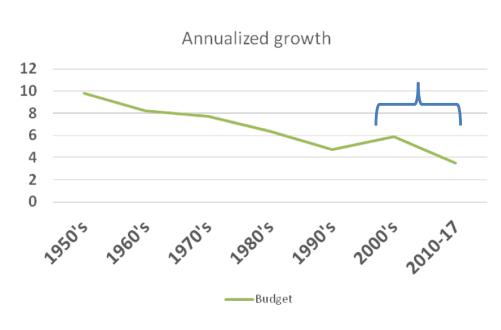




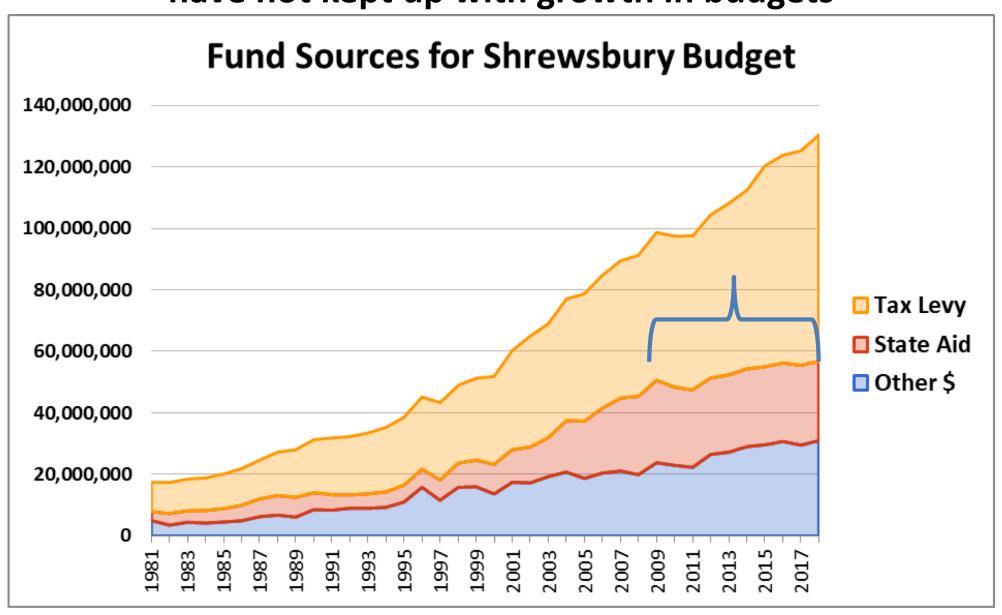
The tide began turning in the 90's

- Student growth began in 1990
- Revenue growth began to taper in 2010
- State began tapering aid and shifting costs to town in 2008





Note that Starting in 2008 outside funding sources have not kept up with growth in budgets



In Massachusetts, Prop 2 ½ was a taxpayer revolt!

- People weren't doing well in the 1970's
 - Unemployment up to 10.7%
 - Inflation up to 13%
- Across the state town governments felt to be poorly managed & unaccountable
 - Irregular property assessments
 - Taxed at 40% value
 - Shrewsbury rate up to ~\$47.60/\$1,000 in 70's (up to \$76 in 1964)!
 - School Committee autonomy

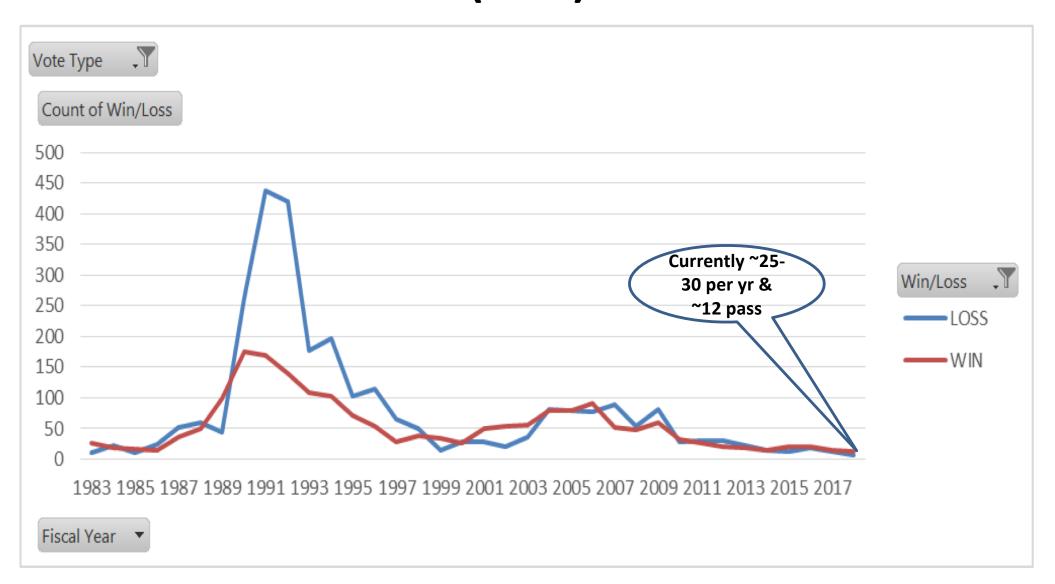
Several goals of 2 ½

- Require taxpayer approval for increases in spending: overrides & exclusions were to be expected
- Decrease dependence on property tax
- Push for greater state support of education
- Force state and towns to diversify sources of tax revenue

Across MA how have towns responded to 2 ½?

- The power to decide on a raise in taxes has moved to the voters
 - 2 ½ % was not presented as a sustainable number, just a number below which the voters did not need to approve
- The process requires education of the public
- This is more than a \$ amount: we need to define services in an easily understood manner
- Most towns have not had the luxury of growth and have come to grips with this earlier

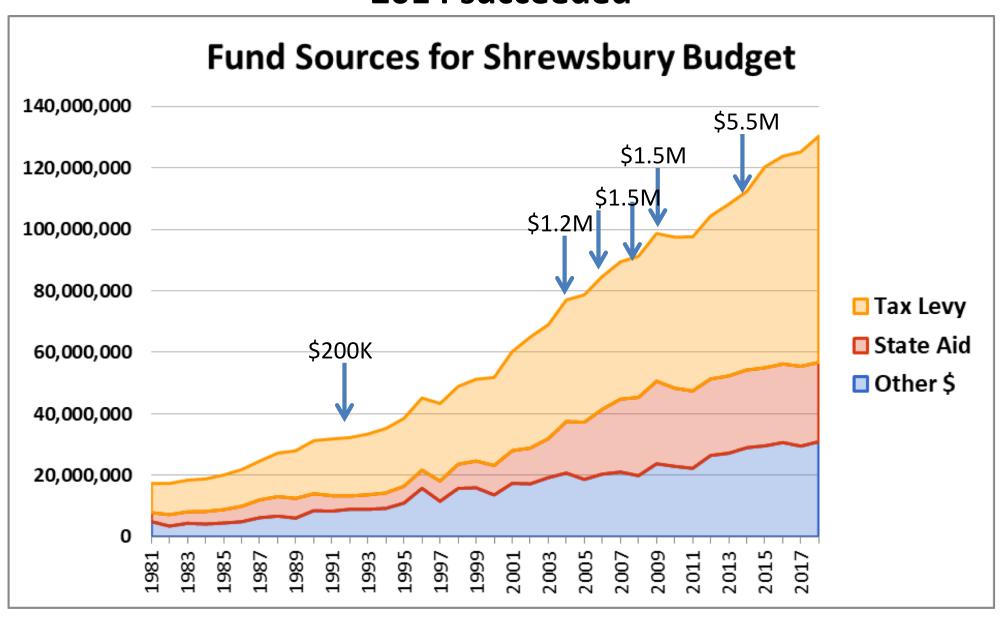
Since 1983 there have been 4782 override votes in 304 of 351 Towns, 1965 passed (42%)



Towns vary in Override profiles

- Median number of passed overrides was 5 since 1983 among the 308 cities and towns that had overrides
- Median amount was just \$175,000, but 155 were 1 million and up
- Often multiple overrides were proposed at once for a menu of items

6 attempts at Overrides in Shrewsbury since 1982, only 2014 succeeded



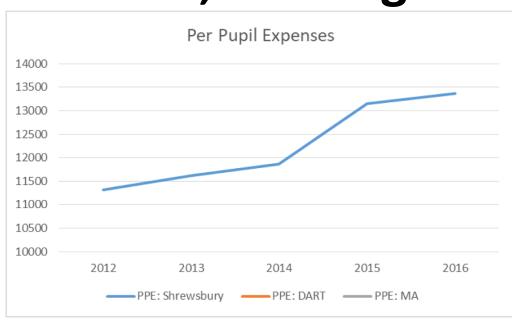
Priorities

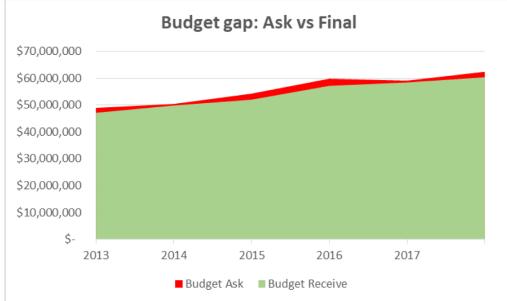
- The budget priorities should lead with at least maintaining services
- Year by year we should decide about making up revenue shortfalls to maintain services
- While it is nice to advocate for nonresidential growth, we should not be cutting services while we wait for this
- Adjusting on a year by year basis avoids large increases, avoids service cuts prior to the override and avoids trying to get enough for the future and being wrong

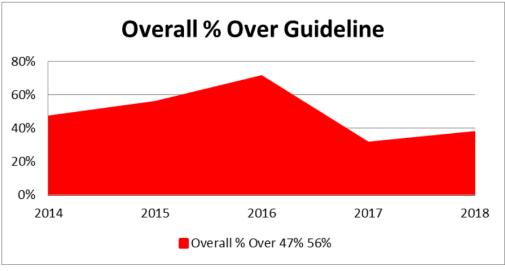
Dashboard: Cuts, additions, fees

	2006	2007	2008	2009	2010	2011	2012	2012	2013	2014	2015	2016	2017	2017
Courses:														
· Eliminated Elementary foreign language														
• Eliminated Jobs for Bay State Grads Voc. Program														
· Eliminated Auto Shop														
 Added Advanced Math Coach 														
Services:														
· Late bus eliminated														
· Cut bus fleet by 5 vehicles														
Supplies:														
 Text Books (\$ Delayed) 														
· Math Curriculum (\$ Dlayed)														
· iPad lease: \$165 (instituted 2012)														
 Added Middle School-HS iPad phase-in 														
Fees:														
Bus: (instituted 2006)														
· Activity: (instituted 2008)														
· Athletic: (instituted 2007)														
Music Lessons (instituted 2007														
· Pre-K: \$2,049-3,928														
· Full Day K: \$3,925														
· Extended Day: \$490-\$2,680														

Dashboard: PPE; Budget Gap; Class Size; Nursing visits for psych/social









Dashboard: Out of District & MCAS

