

School Committee Meeting Book

> July 8, 2020 7:00 pm

Town Hall -100 Maple Avenue Selectmen's Meeting Room



AGENDA July 8, 2020 7:00pm Remote Meeting

THIS MEETING IS NOT OPEN TO PHYSICAL PARTICIPATION BY THE PUBLIC. TOWN HALL IS CLOSED TO THE PUBLIC. IF AN ALTERNATIVE MEANS OF REMOTE PARTICIPATION FOR THE PUBLIC BECOMES AVAILABLE WE WILL PUBLISH THAT INFORMATION SEPARATELY.

On March 12, 2020, Governor Baker issued an Executive Order modifying certain requirements of the Open Meeting Law, to enable public bodies to carry out their responsibilities while adhering to public health recommendations regarding social distancing.

The Executive Order relieves public bodies from the requirement in the Open Meeting Law that meetings be conducted in a public place that is open and physically accessible to the public, provided that the public body makes provision to ensure public access to the deliberations of the public body through adequate, alternative means. "Adequate, alternative means" may include, without limitation, providing public access through telephone, internet, or satellite enabled audio or video conferencing or any other technology that enables the public to clearly follow the proceedings of the public body in real time. A municipal public body that for reasons of economic hardship and despite best efforts is unable to provide alternative means of public access in real time may instead post on its municipal website a full and complete transcript, recording, or other comprehensive record of the proceedings as soon as practicable afterwards.

In addition, all members of a public body may participate in a meeting remotely; the Open Meeting Law's requirement that a quorum of the body and the chair be physically present at the meeting location is suspended.

All other provisions of the Open Meeting Law, such as the requirements regarding posting notice of meetings and creating and maintaining accurate meeting minutes, as well as the limited, enumerated purposes for holding an executive session, remain in effect.

Items

7:00-7:05 I **Public Participation** Π Chairperson's Report & Members' Reports Superintendent's Report III. IV. Time Scheduled Appointments: A. Update on Equity & Anti-Racism Work 7:05 - 7:15V. Curriculum VI. Policy VII. Finance & Operations A. Fiscal Year 2021 Budget: Update 7:15 - 7:40

- B. Transportation Logistics and Fees for 2020-2021 School Year: Discussion 7:40 7:55
- VIII. Old Business

Suggested time allotments

IX. New Business

X. Approval of Minutes

- XI. Executive Session
 - 8:00 8:30A. For the purpose of addressing G.L. c. 30A, § 21(a)(7) "[t]o comply with, or act under the authority of, any general or special law or federal grant-in-aid requirements" ("Purpose 7"), Open Meeting Law, G.L. c. 30A, \S 22(f), (g) – for the purpose of reviewing, approving, and/or releasing executive session minutes.
 - B. For the purpose of addressing G.L. c. 30A, § 21(a)(3) "to discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect of the bargaining or litigating position of the public body and the chair so declares" ("Purpose 3") - the Shrewsbury Education Association Unit A; Shrewsbury Education Association Unit B; the Shrewsbury Paraprofessional Association; and/or the Shrewsbury Cafeteria Workers.
- XII. Adjournment

Next regular meeting: TBD



7:55 - 8:00

8:30





ITEM NO: I Public Participation

MEETING DATE: 07/08/20

SPECIFIC STATEMENT OR QUESTION:

Will the School Committee hear thoughts and ideas from the public regarding the operations and the programs of the school system?

BACKGROUND INFORMATION:

Copies of the policy and procedure for Public Participation are available to the public at each School Committee meeting.

ITEM NO: II. Chairperson's Report/Members' Reports

SPECIFIC STATEMENT OR QUESTION:

Will the School Committee hear a report from the Chairperson of the School Committee and other members of the School Committee who may wish to comment on school affairs?

BACKGROUND INFORMATION:

This agenda item provides an opportunity for the Chairperson and members of the Shrewsbury School Committee to comment on school affairs that are of interest to the community.

STAFF AVAILABLE FOR PRESENTATION: School Committee Members Ms. Sandra Fryc, Chairperson Mr. Jon Wensky, Vice Chairperson Dr. B. Dale Magee, Secretary Ms. Lynsey Heffernan, Committee Member Mr. Jason Palitsch, Committee Member

ITEM NO: III. Superintendent's Report

SPECIFIC STATEMENT OR QUESTION:

Will the School Committee hear a report from Dr. Joseph M. Sawyer, Superintendent of Schools?

BACKGROUND INFORMATION:

This agenda item allows the Superintendent of the Shrewsbury Public Schools to comment informally on the programs and activities of the school system.

STAFF AVAILABLE FOR PRESENTATION: Dr. Joseph M. Sawyer, Superintendent of Schools

ACTION RECOMMENDED FOR ITEMS I, II, & III:

That the School Committee accept the report and take such action as it deems in the best interest of the school system.



MEETING DATE:

07/08/20

ITEM NO: IV. Time Scheduled Appointments: A. Update on Equity & Anti-Racism Work

BACKGROUND INFORMATION:

Dr. Sawyer will provide an update on equity and anti-racism work being planned in the district.

Dr. Sawyer will reference the enclosed letter that was provided to the School Committee and him. The letter is addressed to the Shrewsbury High School administration and was signed by over 500 SHS alumni, current students, parents, staff, and community members.

ACTION RECOMMENDED:

That the School Committee hear the report and take such action as it deems in the best interest of the school system.

STAFF AVAILABLE FOR PRESENTATION:

Dr. Joseph M. Sawyer, Superintendent of Schools

Dear Shrewsbury High School Administrators,

We are writing with regards to long overdue country-wide efforts to engage individuals and institutions in conversations about persisting anti-Blackness within themselves and the United States at large. After reviewing SPS's 2018-2022 Strategic Priorities and Goals, the School Committee's Resolution Condemning Racism, Dr. Sawyer's June 3rd statement, and Dr. Sawyer's June 24th Initial Steps to Advance Equity and Anti-Racism, we call on Shrewsbury High School (SHS) to the implement the following:

- **1.** The SHS administration will create mandatory, project-based learning experiences for all students to learn about and document the Black history of their local community (Shrewsbury/Worcester area).
- **2.** The SHS administration will lead the continued investigation and documentation of both past and present school policies/practices that perpetuate individual and institutional racism.
- **3.** The SHS administration will require all faculty (administrators, teachers, support staff) to participate in anti-racism education and will redesign strategies for already required equity training.

These three points focus, for the most part, on actions that could feasibly be implemented within a tight time frame and with limited funds (i.e., by the 2020-2021 academic year). This way, meaningful learning and change can occur at the same time that SPS and SHS administration are making slower and well-informed decisions about larger, permanent changes to <u>curriculum</u> and school policies. Community input and buy-in is imperative (especially from Black, Indigenous, and PoC community members); thus, we support <u>Dr. Sawyer's proposed SPS Equity and Anti-Racism Coalition</u> (The Coalition). However, given the lack of respect and commitment illustrated by some SPS faculty in the 2020 SPS Equity Audit report, we believe meaningful and sustained change will only come with outside oversight of The Coalition. *Thus, our final overarching demand is that the SHS administration will hire a third-party (giving preference to local Black scholars and/or Black-led equity training groups who have already been doing this work) to evaluate proposed changes before, during, and after their implementation.*

In the space below, we first outline why an administrative commitment to these action items is absolutely necessary. We then outline action details, including each action's overlap with the district's Strategic Priorities and Goals.

SHS administration **must** commit to the anti-racism work put forth by our action items (which should only serve as a starting point) because:

- 1.) While "Equity" is one of <u>SPS's core values</u>, the <u>2020 SPS Equity Audit report</u> suggests that administration and faculty are upholding policies/practices that disproportionately and adversely affect Black students
 - a.) Black students are, on average, 5.2x more likely than students of the other reported racial identifications to be disciplined and are 2.7x more likely to receive an out of school suspension (We exclude missing and 0 data points in this calculation)
 - b.) Compared to White and Asian students, a smaller percentage of Black and Brown students completed an Advanced Course in 2020. The audit additionally states: "Language used [by administrators and faculty] to explain disproportionate access to higher level classes (honors, AP) included assumptions and stereotypes about which students "belong" in these classes and which students should be provided with "lower level" curriculum (like vocational pathways) instead of comprehensive high school curriculum."
- 2.) With or without administrative knowledge, SHS students and teachers are committing microaggressions or are being overtly racist to Black, Indigenous, and other PoC students

- a.) Please see the following Instagram accounts (thousands of these types of accounts now exist):
 - i.) <u>https://www.instagram.com/bipoc.at.shrewsbury/</u>, (created June 24, 2020) which houses anonymous stories about "racial bias and other discrimination as experienced by students, staff and alumni within the Shrewsbury community"
 - ii.) <u>https://www.instagram.com/blackatamsa/</u>, which details the negative and violent experiences of Black students at the Advanced Math and Science Academy in Marlborough, Massachusetts, which, like SHS, has a small share of Black students
- 3.) Given the above, SHS may be breeding hateful, violent, or ignorant individuals who then go on to spread this hate, violence, and ignorance beyond Shrewsbury
 - a.) Please see this <u>article</u> which discusses one of Rayshard Brooks' murderers, an alumni of Algonquin Regional High School (a public school not so different from our own)
- 4.) Even in a scenario where individuals in the SHS community are not outrightly hateful or violent, the proposed work is important and relevant because inaction *is* violent: An understanding of <u>structural racism</u> allows us all to 1.) recognize and 2.) resist and dismantle laws/practices/institutions which have led and will continue to lead to not only to the murders of Ahmaud Arbery, Breonna Taylor, Nina Pop, George Floyd, Tony McDade, Rayshard Brooks, and countless others, but also <u>the disproportionately high number of Black and Brown Covid-19 cases</u>, the disproportionately high number of Black and Brown households <u>being displaced through gentrification</u>, and the <u>higher likelihood of Black and Brown households to be located in areas facing the brunt of the climate crisis</u>, to name only a few.
 - a.) On recognizing anti-Black laws/practices: The proposed work dispels the myth that Black individuals are inherently different. It does so by highlighting that the lived experiences and outcomes of Black individuals in the US are historically and presently shaped and enforced by institutions/laws that sought for them to fail, or otherwise excluded them from opportunities to succeed.
 - i.) It's imperative, however, to also recognize that <u>the Black community in the US is NOT a</u> <u>monolith</u>. For example, while there are Black Americans whose families have been in the US for centuries via the violence of slavery, there are also Black Americans who are descendents of more recent African immigrants, as well Afro-Latinx folks. There are also queer, trans, and disabled Black folks; <u>these are just some examples of subgroups with different histories</u>, opinions, and lived experiences.
 - ii.) Of course, we *must* also highlight the <u>countless Black individuals who have historically</u> shaped and presently shape the US.
 - b.) On propelling individuals into action: The proposed work helps non-Black students and teachers understand their own role in systemic racism in the US (does their house have a racist covenant in its deed; are they personally ignoring racial profiling in their local police, prison, and school systems; are they currently living in an area where Black communities were previously unjustly displaced; are they benefitting from/carrying out school policies at the expense of their peers, etc.). Ideally, this feeling of accountability leads to sustained and committed anti-racism work.

It is clear that SHS must commit to addressing anti-Blackness in its own community. While there are many ways to do this, we urge the administration to begin by choosing a strategy which focuses on systemic racism. Even "well-meaning" individuals can commit microaggressions without understanding historical contexts; even "well-meaning" individuals can be racist when operating within racist systems. How can SHS students, teachers, and administrators hold themselves personally accountable such that they are so much more than just "well-meaning"? We believe an understanding of historical and present structural racism in our own backyards accomplishes just this.

ACTION 1: The SHS administration will create mandatory, project-based learning experiences for all students to learn about and document the Black history of their local community (Shrewsbury/Worcester area).

Like The School Committee, who stated on Wednesday, June 10, 2020 that "we must better understand our history as it relates to racism, and engage in critical conversations on the topic", we believe that studying history and its effect on present-day systems and individual lived experiences is necessary work for SHS.

Overview:

We propose a local Black history project from 1900-present. We suggest the study of both Worcester and Shrewsbury because of the presence of Worcester school choice students at SHS and because cities and their neighboring suburbs have closely related histories. Also, Worcester (unlike Shrewsbury) has identifiable and accessible research resources (universities & history museums). We choose 1900-present because we think students should be aware of how long the legacy of Jim Crow has prevailed and how recently wrongdoings have occurred. We present the following main guiding questions: What happened historically in Shrewsbury and Worcester ("urban renewal", displacement, racial covenants, zoning, dominating industries, immigration, etc.) to result in the present day racial demographic (majority white and Asian)? How does this compare to the rest of Massachusetts?

Under this umbrella, we propose an analysis of past and present local institutions: schools, police, and prisons. We also call on students to think about access to food, access to affordable and safe housing, environmental racism, and medical racism. We encourage students to identify historical and present Black excellence & activism. Specific guiding questions for this exploration can be found <u>here</u>). Our goal is for students to walk away with a framework for understanding and challenging the local institutions and policies of wherever they end up next.

Suggested strategy for operationalizing this demand:

- Make books like *The New Jim Crow: Mass Incarceration in the Age of Colorblindness*, by Michelle
 Alexander and *The Color of Law: A Forgotten History of How Our Government Segregated America*, by
 Richard Rothstein (books that center structural racism) mandatory summer readings. <u>Seeing White</u> (a
 podcast) should be mandatory summer listening. The point here is to provide a national context for students
 as well as an introduction to what <u>structural racism</u> is and looks like.
- Mandate that each class collects the Shrewsbury/Worcester history of a different time period (e.g. the ninth graders are assigned 1900-1930, sophomores: 1930-1960, juniors:1960-1990, seniors:1990-2020); an alternative structure is to build the full history over many years with all classes focusing on the same time period over the course of a given year
 - Yearbook Club could help create a print or digital deliverable with text and pictures such that once a "full" history is constructed, teachers can incorporate it as a permanent part of their curriculums
 - Members of each class could present components of the research during an assembly
 - Clubs could also participate in the presentation of research:
 - The Black History Committee could lead this initiative (SHS should offer them the opportunity, but will not do so without adequate faculty support and will not force them to act as leadership if they do not choose to be. We have run this proposal by the group and they have signed off on it including this bullet; however, they have not expressed explicit interest in acting as leadership); institutions like The Worcester History Museum could serve as partners and mentors.
 - Ex: The Speech & Debate Team could put on a full showcase of different events (for prose and poetry, they present works by Black authors/poets, for declamation, they present speeches by historical/present Black activists, or oral histories of Black history in

Worcester and Shrewsbury, etc.; the central portion of the evening should be a presentation of research findings)

- A list of resources which can serve as a starting point can be found <u>here</u>.
- Invite professors from Clark and Holy Cross to come speak at all school assemblies detailing this history. Priority should be given to Professors/lecturers/speakers who are Black or Indigenous, and all speakers will be compensated.
 - Information from the presentations should be documented, analyzed, and discussed by students.
 - These presentations should occur multiple times a year and happen every year
- Invite Black, Indigenous, and other PoC activists (who organize at a local level, but not necessarily in Worcester and/or Shrewsbury) to come speak about the work they are currently involved with; all speakers will be compensated. Consider centering youth activists.

Applicable Strategic Priority: Connected Learning for a Complex World

Applicable Strategic Goals:

- Integrate project-based learning experiences that require students at all grade levels to create complex, high-quality work for an authentic audience, with an emphasis on critical thinking, communication, creativity, and collaboration
- Review and adapt curriculum and instructional approaches to help students gain the knowledge and skills necessary to become ethical, empathetic, and informed citizens who make thoughtful decisions and contribute positively to their community

ACTION 2: The SHS administration will lead the continued investigation and documentation of both past and present school policies/practices that perpetuate individual and institutional racism.

A study of local systems is incomplete without a deeper dive into SHS's own practices and policies. While the June 22, 2020 Equity Audit report is an incredible starting point, there is still work to be done.

Overview:

We propose a joint investigation between The Student Council, faculty, and administrators. We believe the key is student involvement and documentation. Not only does this hold the administration accountable, but it also teaches students about the specific ways that institutions can and do enforce anti-Blackness. For those of us who are non-Black alumni, we have seen ourselves and peers fail to see and address these injustices in our post-high school environments. "I didn't notice/know" is *not* a valid excuse; we are all responsible. Results should be presented at an all-school assembly and then released to the wider community. The suggested strategy below is only a starting point.

Suggested strategy for operationalizing this demand:

- From the Equity Audit: Review disaggregated discipline data (calls home, detention, time outs, office referrals, etc) to better detect disparities. We further suggest a review of the SHS "Code of Conduct": are there aspects which target certain students (e.g. dress code); are all microaggressions paired with disciplinary action (this change should be made immediately)?
- From the Equity Audit: Review access to "Honors" "AP" classes and college entrance exams based on student group demographics to better detect disparities.
- Review the historic and present role of school resource officers in the SPS system.
- Conduct an evaluation of Spring 2020 Covid-19 teaching/learning policies/practices: did students differentially perform; was attention from teachers and support from administration and staff equitable?
- Collect data (quantitative and qualitative) on guidance counselors: are they equitable in their interest, effort, and advice (about both college and non-college options); do they engage seniors in conversations about

college affirmative action; what college-preparation courses/workshops are available and is access to them equitable?

• Collect data on disparities in participation of different clubs, sports, music/performance arts activities. Additionally, conduct audits of the adult leadership (especially if administration chooses to exclude, for example, coaches, from Demand 3) to evaluate racial biases and inequitable treatment.

Applicable Strategic Priority: Learning Environments Where Everyone's Success Matters

Applicable Strategic Goals:

- Create a common understanding of the benefits of inclusive schools and develop a shared, systematic approach to ensure that everyone has equitable access and opportunity for successful learning
- Ensure that all staff actively participate in professional development focused on inclusive and culturally proficient practices that improve learning and school cultures
- Analyze data related to academic performance and other indicators of success to identify existing gaps among populations; determine and implement action steps for improvement; and demonstrate success at closing these gaps

ACTION 3: The SHS administration will require all faculty (administrators, teachers, support staff) to participate in anti-racism education and will redesign strategies for already required equity training.

Commitment to the above demands will mean nothing if faculty do not commit to their own learning/unlearning. From the Equity Audit: "The auditors observed a meeting in which the bias review was referred to [by SPS faculty] as the 'equity thing' to get 'over with' so we 'won't have to go back to it again.". Ultimately: how can we expect students to authentically engage if our faculty is signalling both a lack of respect for these students and for anti-racism work?

Suggested strategy for operationalizing this demand:

- Permanently hire Assabet Valley Collaborative to guide Demands 2 and 3. It is clear from the quote above that the current strategy for equity training fails to fully engage faculty members. We default to AVC's professional opinions about the best path forward with regards to a redesign.
- Require faculty and administrators to complete an African American History course prior to the start of Demand 1's implementation. One option is this free and online Yale course: https://oyc.yale.edu/NODE/46. This should be paired with participation in the mandatory student summer studies (*The New Jim Crow: Mass Incarceration in the Age of Colorblindness*, by Michelle Alexander, *The Color of Law: A Forgotten History of How Our Government Segregated America*, by Richard Rothstein, and Seeing White, hosted by John Biewen and Chenjerai Kumanyika).
 - The core teachers of the SHS Equity Group could lead a debriefing session of the aforementioned study/materials. An alternative strategy is for different groups of faculty/administrators to engage with different lectures/texts/podcast episodes. The groups could then present for one another prior to the school year starting. Together, the larger group will identify and document important themes/questions to help guide student exploration and discussions.
 - We appreciate that the current core teachers are not all of minoritized status. Administration will *not* ask Black, Indigenous, or other PoC faculty to lead these discussions. Please follow the same guidance provided in Demand 1 regarding The Black History Committee's role.
- Require all faculty to sit in on a presentation of the 2020 Equity Audit and findings from Demand 2's investigation. Hired professionals should lead small break-out group discussions.

- Create an oversight committee comprised of students and faculty who run a formal, confidential reporting system for microaggressions & discrimination. Faculty members are responsible for presenting (in cases where permission is given) anecdotes at department meetings. The goal is twofold: to increase awareness and to allow faculty to teamwork and brainstorm how to respond to these moments.
 - Ensure that there are trained faculty or newly hired staff who can serve in an official capacity as emotional/mental health services to students disclosing instances of discrimination.

Applicable Strategic Priority: Learning Environments Where Everyone's Success Matters Applicable Strategic Goals:

- Create a common understanding of the benefits of inclusive schools and develop a shared, systematic approach to ensure that everyone has equitable access and opportunity for successful learning
- Ensure that all staff actively participate in professional development focused on inclusive and culturally proficient practices that improve learning and school cultures
- Analyze data related to academic performance and other indicators of success to identify existing gaps among populations; determine and implement action steps for improvement; and demonstrate success at closing these gaps

On the issues of Funding and Resources

We are aware that funding can be an issue, especially in the short-term. We have taken this into account in what we have chosen to present. Additionally, so far: former class officers of the following graduating classes: 2010, 2011, 2012, 2013, 2014, 2016, 2018, & 2019 are prepared to donate varying portions of their remaining class funds to support this effort. Please be in touch to discuss the role(s) that these classes as well as 2015 and 2017 can play in helping to fundraise. Lastly, we are happy to facilitate introductions with organizations that we have already been in touch with (namely, the Worcester History Museum and the Worcester Black History Project). Through our interactions with these groups and our own research, we have accumulated a <u>resource list</u> that can help serve as a starting point for Demand 1 (the local history project).

We look forward to a response detailing your commitment to a chosen course of action or a strict timeline for choosing a course of action by July 31, 2020 (to the email <u>kathybi108@gmail.com</u>). We also look forward to an implementation of these action items in *all* future academic years (starting in 2020-2021) and are ready to engage in the conversations and work in order to make this possible. *We, like Dr. Sawyer, hope that the Shrewsbury Public School system has "the wisdom and the will to do what is right"*.

In solidarity, The Undersigned Students, Alumni, and Community Members TOTAL SIGNATORIES (AS OF JULY 4, 2020, 12PM): 576

Written by: Kathy Bi, 2014

Black History Committee, Club Class of 2010 Officers Class of 2011 Officers Class of 2012 Officers Class of 2013 Officers Class of 2014 Officers Class of 2015 Officers Class of 2016 Officers Class of 2017 Officers Class of 2018 Officers Class of 2019 Officers Sam Bhandarkar, 1994 Heather Holding, 1995 Dave Brewer, 2002 Andrea Lewin (formerly Resseguie), 2002 Nick Giannino, 2003 Kristin Livingstone, 2005 Lindsay Dwinnes, 2005 Cara Brindisi, 2006 Saejin Kwak Tanguay, 2006 Sarah Lord, 2006 Rachel Cappucci, 2008 Teresa Kuruvilla, 2008 Caitlyn Burke, 2010 Gina Sheehan, 2010 Tory McBride (Benoit), 2010 Molly Noonan, 2010 Jenna Violette, 2010 Chelsie Vokes, 2010 Amanda (McLure) Shimko, 2010 Felicia St. Laurent, 2010 Emily Fournier, 2010 Taylor Wytiaz, 2010 Elizabeth Hepp, 2010 Rachel Vilandre, 2010 Paula Feldmar, 2010 Anna Kalisz (Pereira), 2010 Steph Kamataris, 2010 Jeffrey Herman, 2010 Shannon Kelly, 2010 Ariana Babigian, 2010 Kayla Muniz, 2010 Alyssa Ineson, 2010 Timothy Laramee, 2010 Alex Blakeslee, 2010 Hannah Clements, 2010

Sam Quinn, 2010 Samantha Finn, 2010 Matt Eisenberg, 2010 Jennifer Genco, 2010 Jacob Luke Mason, 2010 Samantha Johnson, 2010 Susan Jimenez, 2010 Becky Kurtz, 2010 Taraneh Nabavi, 2010 Kati Morgan, 2010 Paul Wright, 2010 Ashley Jean-Francois, 2010 Corinne Winston, 2010 Sarah Donovan, 2010 Anand Sharma, 2010 Clark Dumart, 2010 Michelle Racine, 2010 Cara Goodman, 2010 Jessica Dodakian, 2010 Jacob Lipp, 2010 Justin Parkes, 2010 Katie Sacco, 2010 Jackson Maher, 2010 Anna Lindgren, 2010 Andre-Luiz Silva, 2010 Christian Fryc, 2010 Meaghan McCarthy, 2010 Alexandra DeMilia, 2010 Katherine Warner, 2010 Brendan Freeman, 2011 Sara Pedersen, 2011 Dina Martinelli, 2011 Steven Doerfler, 2011 Kayla Specht, 2011 Jilian O'Neill, 2011 Brenna Carney, 2011 Laurel Banach, MD, 2011 Emily Starvaski, 2011 Megan Murphy, 2011 Corrin Snay, 2011 Andrew McShane, 2011 Erica Johnson, 2011 Emma Bryant, 2011 Shridhar Ambady, 2011 Shaylin McNally, 2011 Mark Dietrich, 2011 Sarah Birney, 2011 Mariana Peltier, 2011

Taylor Buell, 2011 Nicholas O'Donnell (Tebbetts), 2011 Julie Barbash, 2011 Nicole Nelson, 2011 Caroline Anastasi, 2011 McKegg Collins, 2011 Emily Benjamin, 2011 Ava McRae, 2011 Stephanie Stanton (Maiden name:Cooke), 2011 Jared C, 2011 Taylor Rae Botticelli, 2011 Kevin Bi, 2011 Paige Govoni, 2011 Natalie Fatato, 2011 Kasey Sullivan, 2011 Nathaniel Vilandre, 2012 Jaimie Kender, 2012 Hailey Pirovich, 2012 Brittany Cullen, 2012 Allison Dodakian, 2012 Nora Gutekanst, 2012 Jamie Rhiannon Fehribach, 2012 Melissa McGuire, 2012 Shreya Sitaraman, 2012 Katelyn Hanam, 2012 ToQuynh Vu, 2012 Jane Aulenback, 2012 Elise Martorano, 2012 Spencer Stevens, 2012 Alexandra Schlener, 2012 Mitchell Bordage, 2012 Nicole Guerrera, 2012 Joseph Guido Astrella Jr., 2012 Olivia Sargent, 2012 Samantha Belanger, 2012 Zitni Kaul, 2012 Ricky Parkes, 2012 Jake Shea, 2012 Jeff King, 2012 Kaitlyn Jenkins, 2012 Sean Graham, 2012 Kayla Uhlman, 2012 Aastha Mahajan, 2012 Caralyn Logan, 2012 Fiona Merullo, 2012

Madison Ramirez, 2012 Devinne Zadravec, 2012 Michelle Conti, 2012 Sarah Kelland, 2012 Carey Gibbons, 2012 Samantha Belanger, 2012 Bridie McKenna, 2012 Rebecca Tiernan, 2012 Hannah Levine, 2012 Abrayana McKenzie, 2012 Danielle Hom, 2012 Jacqueline Tatro, 2012 Nicole Henry, 2012 Meg Reilly, 2012 Sean Lambert, 2013 Abbey May, 2013 Nick Silverio, 2013 Zack Georgian, 2013 Lauryn O'Keefe, 2013 Limmond Ayisi, 2013 Hannah Masek, 2013 Olivia Giedymin, 2013 Ramya Ravindrababu, 2013 Muneeba Syed, 2013 Fransheska Alcantara, 2013 Nick Andreano, 2013 Caroline Sullivan, 2013 Nate Hitchings, 2013 Jacqueline Early, 2013 Sarah Stanley, 2013 Victoria Fields-Huggan, 2013 Felix Chen, 2013 Azraa Amroze, 2013 Michelle Nicholls, 2013 Erica Paquette, 2013 Anonymous, 2013 Olivia DeFlumeri, 2013 Rachael Aubin, 2013 Kufre Uko, 2013 Yasmine Ameli, 2013 Dave Thompson, 2013 Michelle Henry, 2013 Kavya Raghunathan, 2014 Afsha Lakdawala, 2014 Shivani Kumar, 2014 Anish Dhesikan, 2014 Carolina Lima, 2014 Catherine Zhang, 2014

Abhimanyu Gupta, 2014 Samantha Eisenberg, 2014 Alexander Washington, 2014 Dhanya Kumar, 2014 Olivia Cantin, 2014 Caitlin DeWolfe, 2014 Madilynn Jang, 2014 Bailey Roy, 2014 Kira Sommer, 2014 Richa Chhaya, 2014 Alanna Maniatis, 2014 Molly Dickinson, 2014 Cait Leonard, 2014 Ryan Fisher, 2014 Dana Lobad, 2014 Shalini Nehra, 2014 Will Shipman, 2014 Alicia Berard, 2014 Domonique Hall, 2014 Cally Waite, 2014 Christina Menzie, 2014 Rachael Montigny, 2014 Rachel Sarnie, 2014 Natalie Caccialino, 2014 Nicholas Mroz, 2014 Jill Frederickson, 2014 Jacqueline Kenney, 2014 Justine Murphy, 2014 Monica Bhakhri, 2014 Camilla Abreu, 2014 Mathias Dudek, 2014 Sean Hevey, 2014 Stephannie Dunn, 2014 Victoria Rutigliano, 2014 Caroline Demac, 2014 Ainsley Brosnan-Smith, 2014 Suchetha Subramaniam, 2014 Sarah Wu, 2014 Molly Perkins, 2014 Michelle Crosier, 2014 Jessica Hanam, 2014 Colleen F. Naber, 2014 Domitille Buricatu, 2014 Nicole Beauregard Aird, 2014 Curtis Bordage, 2014 Maya Jade Duffy, 2014 Brigid Gorman, 2014 Nicole Lucier, 2014

Jenna Troio, 2014 Mel Domine, 2014 Elena Perkins, 2014 Miriam George, 2014 Nathan Kashdan, 2014 Chloe McCollum, 2014 Molly E Shine, 2014 Kaushik Meneni, 2014 Rachel Besaw, 2014 Taylor Wells, 2014 Elizabeth Benbenek, 2014 Tara Shivkumar, 2014 Michelle T, 2014 Gracie Rocco, 2015 Danielle Kemp, 2015 Georgia Giedymin, 2015 Hannah Eckstrom, 2015 Elizabeth Beaton, 2015 Julia Demkowicz, 2015 Kelsey DeWolfe, 2015 Olivia Demkowicz, 2015 Sarah Vandal, 2015 Jordan Russo, 2015 Tyler O'Keefe, 2015 Emily Ehler, 2015 Marcella Vega, 2015 Sukh Kaur, 2015 Caroline Trabucco, 2015 Carlos Garcia, 2015 Olivia Maher, 2015 Marissa Hollyer, 2015 Katie Carroll, 2015 Aditi Singh, 2015 Nina Gonzales, 2015 Hilary Wong, 2015 Monica Chen, 2015 Sonali Razdan, 2015 Sierra Decatur, 2015 Walter Demkowicz III, 2015 Surabhi Godbole, 2015 Erin LeMay, 2015 Naomi (Mimi) Williams, 2015 AJ Olivieri, 2015 Robin Haller, 2015 Samy Du, 2015 Victoria Kelly, 2015 Swetha Amaresan, 2015 Lily Duffy, 2015

Shreyas Srikanth, 2015 Nicholas Quinlivan, 2015 Kathryn Walton, 2015 Kathryn Radovanic, 2015 Caroline McQuade, 2015 Meghan Ray, 2015 Eric Nerkowski, 2015 Karina Naras, 2015 Danielle Fernacz, 2015 Jessica Goldstein, 2015 Eileen Shea, 2015 Nicola Bartett, 2015 Hannah Arcabascio, 2015 Lyndsey Ouimet, 2015 Kristen Kotsopoulos, 2015 Rhianna Zadravec, 2015 Ramya Alagappan, 2015 Rhianna Zadravec, 2015 Amanda Welch, 2016 Walsh Kang, 2016 Matthew Freeman, 2016 Tatiana Karadimitriou, 2016 Peyton Tuccinard, 2016 Sravya Shankara, 2016 Lindsay Mahowald, 2016 Samantha M Cruz, 2016 Josh Oliver, 2016 Madison Busick, 2016 Hari Kumar, 2016 Cara Freedman, 2016 Mrinalini Nagarajan, 2016 Allison Benbenek, 2016 Madelyn Stewich, 2016 Elizabeth George, 2016 Emma Aulenback, 2016 Emily Clifford, 2016 Caroline Lunt, 2016 Savio Oliveira, 2016 Sarah Rose Riordan, 2016 Jeremy Lambert, 2016 Ava Bordage, 2016 Sophie Mortimer, 2016 Lea Murphy, 2016 Victoria Vargas, 2016 Alli Joubert, 2016 Shanley O'Neill, 2016 Grace McNeil, 2016 Gabriella Hautala, 2016

Jessica Collins, 2016 Caitlin Brosque, 2016 John Liberty, 2016 Bhanika Mistry, 2016 Owen Nash, 2016 Erik King, 2016 Leah Eagle, 2016 Jena Reichheld, 2016 Anthony Shepard, 2016 Janey Mullins, 2016 Brendan Roque, 2016 Karina Hopping, 2016 Gokul Ajith, 2016 Kelly Jakubiak, 2016 Lauren Maranto, 2016 Michaela Marcello, 2016 Stephanie Kalinowski, 2016 Leanna Rybacki, 2016 Jenna Parks, 2016 Ben Harris, 2017 Rosie Tseng, 2017 Kristin Maher, 2017 Mark B. Bray, 2017 Ryan Barrett, 2017 Benjamin Astill, 2017 Cecelia Bolon, 2017 Johanna Geremia, 2017 Margaret Tipple, 2017 Allison Evans, 2017 Michael Lanotte, 2017 Jin Jin Heipler, 2017 Amanda Frost, 2017 Akshay Alamuri, 2017 Nick Esposito, 2017 Elizabeth Ray, 2017 Priyanka Bhakhri, 2017 Brian Chen, 2017 Emma Matthews, 2017 Jessica Wade, 2017 Sarah Williams, 2017 Diana Wall, 2018 Will Stewich, 2018 Owen Jefferson, 2018 Misbah Rindani, 2018 Sam Brownstein, 2018 Suchir Ural, 2018 Samantha Bitar, 2018 Serena Desai, 2018

Elizabeth Bonhomme, 2018 Alison Clark, 2018 Yagmur Akyurek, 2018 Andrew Busick, 2018 Braeden Chan, 2018 Charles Kang, 2018 Maya McCollum, 2018 Tanvi Tanna, 2018 Matt Slaughter, 2018 Brielle Carelli, 2018 Rachel DeHaemer, 2018 John Sweeney, 2018 Wayne Carey, 2018 Sophie Chen, 2018 Michaela Kelly, 2018 Kevin Orificé, 2019 Meher Gandhi, 2019 Saisha Chojar, 2019 Natalia Karadimitriou, 2019 Ria Deshpande, 2019 Mei Mei Heipler, 2019 Amber Jackson, 2019 Kayleigh Johnson, 2019 Ash Gite, 2019 Erica Hanlon, 2019 Mahika Parikh, 2019 Ayushi Patel, 2019 Jonathan Kelly, 2019 Taylor Katz, 2019 Varsha Arokiadoss, 2019 Aashvi Patel, 2019 Emie Ung, 2019 Rahi Patel, 2019 Maggie Frederick, 2019 Christina Sargent, 2019 Shanthni Ravindrababu, 2019 Katherine Southard, 2019 Riley Carroll, 2019 Amber Ali, 2019 Paulina Hruskoci, 2019 Holly Morway, 2019 Priyanka Murthy, 2019 Jessica Moss, 2019 Emily Anderson, 2019 Arashleen Pannu, 2019 Aileen Cheng, 2019 Ronan Glynn, 2019 Manasvi Vietla, 2019

Caroline Martin, 2019 Katelyn Buckley, 2020 Joy Chow, 2020 Rebecca Anane, 2020 Sophia Huseby, 2020 Lauren Tocman, 2020 Jackie Li, 2020 Kaya Willingham, 2020 Lily Shaughnessy, 2020 Audrey Gaines, 2020 Kash Jain, 2020 Nikhita Alwarappan, 2020 Kalley Hou, 2020 Aliya Larkin, 2020 Lauren Mendoza, 2020 Ria Narahari, 2020 Nicole Lacerda, 2020 Isabella Marie Hasler, 2020 Brady M McCue, 2020 Megan German, 2020 Lanna Wang, 2020 Natalie Siwek, 2020 Aarshiya Sachdeva, 2020 Rida Amroze, 2020 Gianna Tata, 2020 Tanvi Saini, 2020 Erica Schechter, 2020 Shakti Kumaresan, 2020 Tamara Pedjoe, 2020 Deeptha Ganesh, 2020 Alix Barry, 2020 Cassidy McNamara, 2021 Meg Sullivan, 2021 Eva Sharma, 2021 Theodora Chacharone, 2021 Collin Lovelace, 2021 Anvi Emani, 2021 Amrita Kumar, 2021 Diana Cherniack, 2021 Izzi Cantin, 2021 Emma Reitsma, 2021 Alyssa Guo, 2021 Divya Raghunathan, 2021 Diyala Bera, 2021 Shalini Ambady, 2021 Queenie Sun, 2021 Fiona Tanikonda, 2021 Ankita Bhatnagar, 2021

Laura Pontes-Toledo, 2022 Phoebe Quarshie, 2022 Olivia Manxhari, 2022 Louisa Scott, 2022 Anika Kruger, 2022 Stephanie Trotto, 2022 Hanna Weldai, 2022 Sanjana Yadav, 2022 Anushka Mukhopadhyay, 2022 Alyssandre Laurent, 2022 Mahathi Gopinathan, 2022 Aditya Deshpande, 2022 Roma Khanna, 2022 Kelly Duncan, 2022 Sarah Doyle, 2022 Harika Lingamarla, 2022 Nikitha Ram, 2022 James Riley, 2022 Vanessa Ung, 2023 Carlos Reyes, 2023 Grace Hurdle, 2023 Aditi Dosi, 2023 Anjali Amin, 2023 Jasmyn Dua, 2023 Madison Abasciano, 2023 Laurel Bingham, 2023 Arushi Asthana, 2023 Zoë Cooper, 2023 Yasmeen Abdi, 2023 Sarah Anane, 2024 Aanya Gupta, 2024 Ravila Freitas, 2024 Sara Rodriguez, Alum Lyndsey Card, Alum Luke, Alumni Ashish Gupta, Parent of Future SHS students, Ashish Gupta, Parent of Future SHS students Elizabeth Hylton, Attended freshman year 1999. Amnesty international, Club SHS Psychology and Neuroscience Club, Club Heather L. Sabourin, Community member Rachel Myra, Cousin of Alum Eileen McNamara, Former SHS Teacher

Morgan Allen, Friend of alum Jeff Sargent, Parent Kayla Costa, Parent of alum Margaret Papazian, Parent of alum Aireen Mendoza, Parent of alum Stephen Aulenback, Parent of alum Margaret Aulenback, Parent of alum Eric Sean, Parent of alum Kelly Kemp, Parent of Alum Weiming Sun, Parent of alum Richard Parkes, Parent of alum Kathleen M O'Connor, Parent of alum Annette Shine, Parent of alum Kelly Kemp, Parent of Alum Cynthia Hanam, Parent of alum Donna Sargent, Parent of Alum Ed Zadravec, Parent of alum Paul B Kemp, Parent of alum Craig Simpson, Parent of alum Linda Schlener, Parent of alum (also an alum of 1973) Vanessa Lee Douaifia, Parent of alum & of future student Julianne Early, Parent of alumni Reema Zeineldin, Parent of alumni (x3) Sanam Zaer, Parent of current student Andrea Finnegan, Parent of current student Margaret Trombley, Parent of current student Vivian Puccio, Parent of current student Kalpana Khanal, Parent of current student. Christina Zarobe, Parent of current students Gene Hurdle, Parent of current students Phillip Blumberg, Parent of future student Lauren Blumberg, Parent of future student

Brita Loftus, Parent of future student John Chenier, Parent of future student Walter, Parent of Future student Piriya Suresh, Parent of future student Shadae Wells , Parent of future student Mia Lombardi, Parent of future student (Floral St Elementary) Casey Lombardi, Parent of future student (Floral St Elementary) Lori Hodgins Brazell, Parent of future students Loreana Dolores , Parents of current students Evan M Earls , School Counseling Laurel Stine, Shrewsbury Community Timothy Scheer, SHS Social Sciences Department Matthew Brown, SHS Social Sciences Department Eliza Mendoza, Sister (23) of alum Bridgette L. Hylton, SPS alum Meghan Foley, SPS alum Allen Burgess, SPS Alum and community member Chelsea Pajzer, SPS employee



ITEM NO: IV. Time Scheduled Appointments: MEETING DATE: 07/08/20

BACKGROUND INFORMATION:

ACTION RECOMMENDED:

STAFF & STUDENTS AVAILABLE FOR PRESENTATION:



ITEM NO: V. Curriculum

MEETING DATE: 07/08/20

BACKGROUND INFORMATION:

ACTION RECOMMENDED:

STAFF & STUDENTS AVAILABLE FOR PRESENTATION:



ITEM NO: VI. Policy

MEETING DATE: 07/08/20

BACKGROUND INFORMATION:

ACTION RECOMMENDED:

COMMITTEE MEMBERS/STAFF AVAILABLE FOR PRESENTATION:



ITEM NO: VII. Finance & Operations A. Fiscal Year 2021 Budget: Update

MEETING DATE: 07/08/20

BACKGROUND INFORMATION:

At the meeting on June 24, the Committee voted unanimously to approve recommended "Phase 1" budget reductions for Fiscal Year 2021. Tonight Mr. Collins and Dr. Sawyer will present updated information to the Committee relative to the FY21 budget as conditions continue to evolve.

ACTION RECOMMENDED:

That the School Committee hear the report and take such action as it deems in the best interest of the school system.

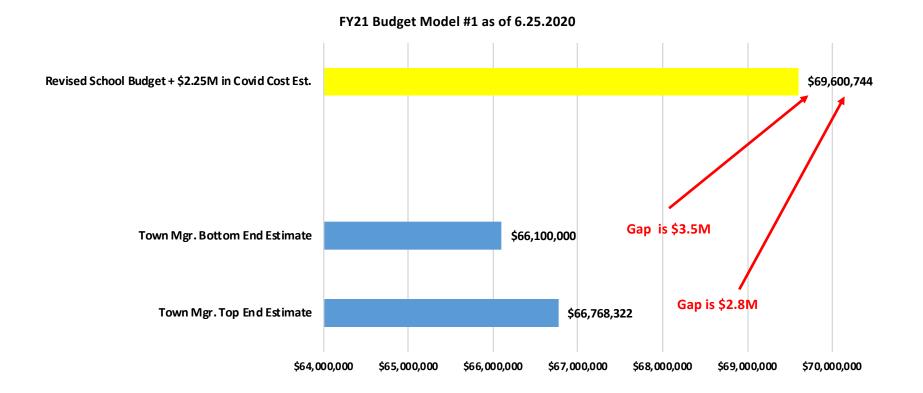
STAFF AVAILABLE FOR PRESENTATION: Dr. Joseph M. Sawyer, Superintendent of Schools Mr. Patrick C. Collins, Assistant Superintendent for Finance and Operations

FY21 Budget Status Update

Patrick C. Collins Asst. Superintendent for Finance and Operations 8 July 2020

Topics

- Updated budget projection models:
 - Range of gaps in needed resources versus estimated funding available
- Update on federal stimulus funds
- Revised estimate of projected Covid-related expenses to be incurred in FY21
- Revised budget approval schedule
- Additional information: FY21 budget development chronology



Major Assumptions:

Only some Covid-related costs get funded by federal stimulus funds [Town CARES funding: \$3.3M, DESE CvRF Fund est at \$1.4M, ESSER Grant \$133K]

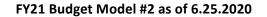
\$2.25M in Covid-related costs have to be absorbed by Operating Budget due to nature of cost or incurred after Dec. 30, 2020. See attached list of latest Covid-related cost estimating and potential funding sources. Chapter 70 Aid decreased by 6.5% and Circuit Breaker decreased by 15% points

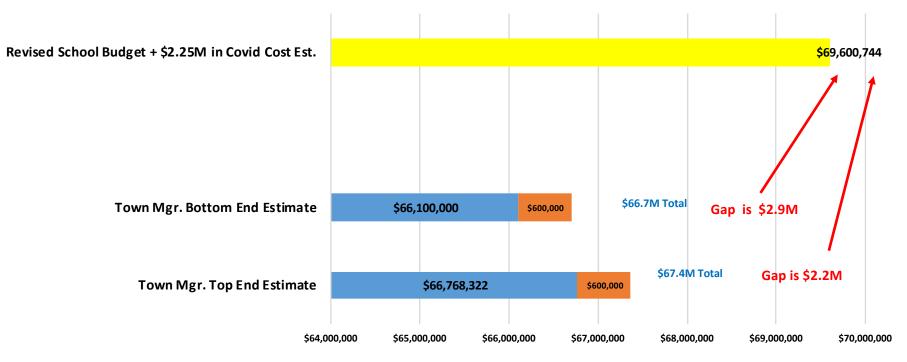
Caveats:

The financial situation is subject to change. Covid-related costs are estimates with known information as of this date. Only limited and "Initial Guidance" information is published about a return to school in the fall and subsequent cost implications.

Estimated staff loss equivalency factors:

		Gap-Low	FTE	Gap-High	FTE	
Teachers at \$65,000 annual salary	\$	2,832,422	44	\$ 3,500,744	54	
Paraprofessionals at \$25,800 annual earnings	\$	2,832,422	110	\$ 3,500,744	136	





Major Assumptions:

Only some Covid-related costs get funded by federal stimulus funds [Town CARES funding: \$3.3M, DESE CvRF Fund est at \$1.4M, ESSER Grant \$133K] \$2.25M in Covid-related costs have to be absorbed by Operating Budget due to nature of cost or incurred after Dec. 30., 2020. See attached list of latest Covid-related cost estimating and potential funding sources.

Chapter 70 Aid final amount is modeled to show \$600K better than Town Manager current estimate. Likely won't know state aid amounts until late July or August.

Caveats:

The financial situation is subject to change. Covid-related costs are estimates with known information as of this date. Only limited and "Initial Guidance" information is published about a return to school in the fall and subsequent cost implications.

Estimated staff loss equivalency factors:

	Gap-Low	FTE	Gap-High	FTE
Teachers at \$65,000 annual salary	\$ 2,232,422	34	\$ 2,900,744	45
Paraprofessionals at \$25,800 annual earnings	\$ 2,232,422	87	\$ 2,900,744	112

Update on Federal Stimulus Funds

• The <u>limitations</u> of federal stimulus funds means they will not be the single solution to our FY21 budget gap.

- <u>Time restricted</u>: funds available for expenditures incurred through December 30, 2020 only. Access to this funds ends on this date—"use it or lose it"
- <u>Use restricted</u>: funds must be for Covid-related costs only as specified in their grant/reimbursement documents.

Different "Buckets" of Federal Stimulus Funds

Name of Federal Stimulus Funds	Grantor	Notification Date	End Date of Availability	Receiver of Funds	Amount of Funding	Priority of Use
Covid Relief Fund	MA DESE	6/25/2020	Dec. 30, 2020	School Dept.	Estimated at \$1.4M based on \$225 per pupil	1
CARES Act [Municipal Funding]	State Executive Office of Admin. & Finance	6/23/2020	Dec. 30, 2020	Town Mgr.'s Office	\$3.3M townwide at \$90/capita	2
ESSER Grant	MA DESE	Early June	June 30, 2022	School Dept.	\$133,819	3

Federal Stimulus Priority of Use Plan

Name of Federal Stimulus Funds	End Date of Availability	Receiver of Funds	Amount of Funding	Priority of Use	Notes
Covid Relief Fund	Dec. 30, 2020	School Dept.	Estimated at \$1.4M based on \$225 per pupil	1	Applications and final allocations not yet published.
CARES Act [Municipal Funding]	Dec. 30, 2020	Town Mgr.'s Office	\$3.3M townwide at \$90/capita	2	To date the School Dept. accessed approx. \$458K of this fund. Town Mgr. wants us to now exhaust Covid Relief Funds first before accessing more CARES funding.
ESSER Grant	June 30, 2022	School Dept.	\$133,819	3	Recommend we hold in reserve for potential FY22 use for unexpected costs.

			FY	21 School Operating Budget				Funding Source	
Potential Covid-19 Related Budget Additions		Cost Estimate	Т	own Appropriation		CARES-Town		CvRF DESE Grant	ESSER-DESE Grant
	-				Est	. Funding Level	Est.	Funding Level-\$225/student	Est. Funding Level-per Title 1
	Comn	nunication of funding	dates:		pe	er TM 6/23/20		per DESE 6/25/20	early June 2020
All below are best estimates subject to change up or down with new costs added each day as they become evident needs arising from planning or refine guidance/information from other sources	d			????	\$	1,987,000	\$	1,410,300	\$ 133,819
						e funding must be rior to Dec. 30, 2020		funding must be spent prior to Dec. 30, 2020	above funding available thru 6/30/2022
Circuit Breaker decrease	\$	465,000	\$	465,000	spentpi	101 10 Dec. 30, 2020		Dec. 30, 2020	0/30/2022
Additional LTS and Sick Time- 5% staff repl by LTS at \$250/day x 180 days	\$	1,125,000	\$	625,000	\$	500,000			
Special Education Services- Make up missed services during Covid	\$	150,000		-	\$	150,000			
iPads for Grades 2-4	\$	365,000			\$	365,000			
Bus Fee Revenue decrease75% Decrease in Revenue	\$	562,500	\$	562,500					
Decrease in Student Activity and Athletic Fees: 25%	\$	114,250	\$	114,250					
Decrease in FDK and Preschool Tuition: 25%	\$	233,750	\$	233,750					
Temporary Human Resources Staff	\$	60,000					\$	60,000	
Vocational tuition based on Assabet acceptances	\$	153,387	\$	153,387					
Covid Supplies [Masks, shields, dividers]	\$	100,000			\$	100,000			
Learning Platform Software	\$	75,000			\$	75,000			
Nursing/CNA support	\$	136,080	\$	75,600			\$	60,480	
Student desks to replace tables [500 x \$350 + 500 x \$175]	\$	262,500					\$	262,500	
School furniture storage/moving services	\$	35,000					\$	35,000	
Food Service carts/equipment	\$	45,000					\$	45,000	
Re-Opening Task Force	\$	75,000					\$	75,000	
Director Nursing Per Diem Days20	\$	9,897	\$	4,948	\$	4,948			
Teacher Trng-Remote Teaching	\$	6,000			\$	6,000			
Officials fees- Anticipate Gate Fee Waiver	\$	20,000	\$	20,000					
Busing4 new buses [?????]	\$	288,000	\$	-	\$	288,000			
Reserve-Unexpected Costs: 2nd Half of Year: FY21	\$	133,819							\$ 133,819
Preliminary Estimate	\$	4,415,183	\$	2,254,435	\$	1,488,948	\$	537,980	\$ 133,819

Grand Total

4,415,183

\$

Revised FY21 Budget Schedule

- Tentative Annual Town Meeting Date: August 8th
- Present to approx. July 22nd:

Finalize our plan and vote bottom line budget

 It's likely we'll have to adapt our process to include continued staff and program reduction plans and execution to occur after the Annual Town Meeting. This is far less than ideal for developing student schedules and potentially providing late notice of layoffs and/or furloughs to staff.

FY21 Budget Development Chronology

FY21 Budget Development: Chronology of Major Changes						
FY20 Approved School Dept. Budget	May 2019	\$	66,302,041			
Original FY21 Budget Recommendation	January 22, 2020	\$	70,579,913	\$	4,277,872	
Town Manager Recommendation February			67,668,322	\$	1,366,281	
	Initial Gap	\$	2,911,591			
MAJOR ACTIONS ON FY21 BUDGET						
Original FY21 Budget Recommendation	January 22, 2020	\$	70,579,913			
			(4 704 050)			
Proposed Phase 1 Budget Reduction Plan [not voted at that time]	March 4, 2020	\$	(1,701,359)			
Additional Projected FY20 Positive Budget Variance	March 4, 2020	\$	(300,000)			
Athletic, Bus, and Activty Fee Increases Voted for FY21	March 18, 2020	\$	(55 <i>,</i> 500)			
Decrease FY21 FDK Tuition from \$2,400 to \$2,205 instead of original budget of \$1,200	April 1, 2020	\$	(200,000)			
Total of Reductions and Increases Fee/Tuition Revenue		\$	(2,256,859)			
		•				
Revised Interim Total	April 1, 2020	Ş	68,323,054			

FY21 Budget Development Chronology

		Top End Est.	В	ottom End Est.
Town Manager-Revised Recommendation Range [Post Covid]	May 6,2020	\$ 66,333,322	\$	65,738,322
Pre Covid Revised School Dept Budget w/ Gap Closing Measures [\$70.6M-\$2.3M]	April 1, 2020	\$ 68,323,054	\$	68,323,054
Revised Post Covid Gap Including School Budget Closing Measures		\$ 1,989,732	\$	2,584,732
Estimated New Covid-related School Budget Costs [Preliminary/Estimated]	May 20, 2020	\$ 2,200,000	\$	2,200,000
Revised Post Covid Gap	May 20, 2020	\$ 4,189,732	\$	4,784,732
Net Effect of Voting \$1.95M Reductions Instead of \$1.7M	June 24, 2020	\$ (251,120)	\$	(251,120)
Additional Projected Positive FY20 Budget Variance-Primarily Covid-related	June 24, 2020	\$ (725,625)	\$	(725,625)
Revised Post Covid Gap	June 24, 2020	\$ 3,212,987	\$	3,807,987



ITEM NO:VII. Finance & OperationsMEETING DATE:07/08/20B. Transportation Logistics and Fees for 2020-2021 School Year: Discussion

BACKGROUND INFORMATION:

In March 2020 the Committee voted to approve a bus fee rate increase from \$310 per student to \$320 per student to generate additional revenue in response to inflation in the daily bus rates connected to the SPS contract. This change was estimated to generate approximately \$24,000 in additional revenue. Since then the Coronavirus (COVID-19) worldwide pandemic has dramatically changed the landscape for public schools, with schools closing from mid-March through the end of the FY20 academic year, and uncertainty regarding how schools, and transportation of students, will look this fall. The Massachusetts Department of Elementary & Secondary Education has indicated that it will issue regulations and guidance regarding transportation for next school year in light of public health requirements, but as of this date these have not been issued.

Mr. Collins will present information for the School Committee to consider and discuss regarding issues related to transportation logistics for the coming school year and regarding possibilities for adapting the fee structure in response to these unprecedented conditions.

ACTION RECOMMENDED:

That the Committee engage in a discussion about transportation logistics and fees for the 2020-2021 school year.

STAFF AVAILABLE FOR PRESENTATION: Dr. Joseph M. Sawyer, Superintendent of Schools Mr. Patrick C. Collins, Assistant Superintendent for Finance and Operations Considerations for School Transportation Services in the Covid-19 Environment 2020-2021

Patrick C. Collins

Asst. Superintendent for Finance and Operations

8 July 2020

Topics

- *Guidance versus Regulations* from the Massachusetts Department of Elementary and Secondary Education [MA DESE]
- School start and end times [aka Bell Times]
 - Parent drop off/pick up time traffic implications
- Timing of policy and protocol decisions: state and local
- Looking at service level and state minimum requirements
- Ridership forecasting
- Fiscal impacts
- Cleaning protocols for buses

MA DESE Initial Guidance: Excerpt [June 25,2020]

Below is list of additional topics on which DESE intends to issue guidance:

- **Fall reopening checklist**, including operations, teaching and learning, student supports, training, and communications needs.
- **Process for handling a COVID-19 positive case in the school community,** including when a school or classroom would need to shut down.
- **Remote learning resources.** We are actively exploring how best to support districts and schools with improving remote learning.
- **Facilities and operations**, including entry and exit procedures, cleaning and ventilation, procurement, food distribution, and signage.
- **Transportation**, including bus scheduling options, addressing bus capacity, and alternative modes of transportation, and operational considerations.
- **Guidance for special programs and student supports**, including special education, English learner education, and other programs and supports.
- Athletics, extracurriculars, and electives.

School Start and End Times [aka Bell Times]

- As part of the school re-opening plan, we may need to adjust our school start and end times to:
 - Allow for more school bus debarkation time at school to maintain student physical distancing
 - Allow for more time at arrival and dismissal to regulate the flow of students into/out of our school buildings
 - Allow for more parent traffic that will surely result due to decreased school bus ridership
 - Allow more time for students to arrange personal belongings such as jackets/coats, backpacks, lunches etc... into their lockers or cubby spaces in a manner that provides appropriate physical distancing

Timing of Policy and Protocol Decisions: State and Local

- As of 7 July 2020, the state has not provided any written or definite guidance nor regulations regarding school transportation for the fall.
- We have not opened up bus registration, since we don't know if there will be ridership/capacity limitations.
- These the statewide decisions are unlikely to occur in a timeframe that allows us to subsequently communicate to parents, have them make a decision, and then provide information to our contractor for routing and accountability purposes.

Looking at Service Level and State Minimum Requirements

- If bus ridership limits are implemented, then we may need to reconsider our service levels given the fact that we have a fixed number of buses under contract for 20-21 and the likelihood of expanding that is very low due to unavailability of buses, licensed drivers, and budget resources to pay for more vehicles.
- Instead, we may need to cutback on whom we transport beyond state minimums and re-purpose those buses to meet demand for those we are required to transport; K-6 students who live 2 or more miles from school.

2019-2020 Ridership Data

	Under 2 Miles		2 or More Miles		
	Count	Percent	Count	Percent	Total
Beal	63	24%	200	76%	263
Coolidge	243	87%	37	13%	280
Floral	218	39%	346	61%	564
Paton	133	65%	71	35%	204
Spring	151	70%	66	30%	217
Sherwood	251	30%	584	70%	835
Oak	279	33%	566	67%	845
High School	84	7%	1140	93%	1224
Totals	1422	32%	3010	68%	4432

Fiscal Impact Bus Fee: Potential Different Approach

- Given all of the uncertainties, the School Committee may want to consider waiving the bus fee at least for the time period between the start of school and the December Break.
- In an environment of potential individual or districtwide closure, possible hybrid schedules, and a period of full/in-person education it is much more difficult to manage a bus fee model that has traditionally had a one-time up-front payment and no refunds.
- We need to avoid the possibility of refunds next year as it takes a great deal of administrative/management time that we are not staffed to manage.

Fiscal Impact Bus Fee: Potential Different Approach

- The budgeted total bus fee revenue for FY21 is \$750,000.
- We typically have had bus registration occur between April 1st and June 30th and then had the next six weeks [July to mid-August] to arrange bus routes and communicate back to parents.
- A final recommendation will be made next week for your consideration and incorporation into the FY21 overall budget plan.

Cleaning Protocols for Buses

- No guidance nor regulations have been published by the state on this topic.
- Our contractor has procured cleaning supplies and plans to implement a reasonable level of sanitizing to likely be done by drivers.
- However, if significant protocols are enacted that go beyond some threshold of time/effort or cost, then the contractor may be entitled to additional payment for such services as they were not incorporated into our original contract.

Next Steps

- We await guidance and/or regulations for school transportation
- We will make recommendation [possibly next week] about potential changes in the bus fee and/or ridership eligibility beyond state minimums



ITEM NO: VIII. Old Business

MEETING DATE: 07/08/20

BACKGROUND INFORMATION:

ACTION RECOMMENDED:

MEMBERS/STAFF AVAILABLE FOR PRESENTATION:



ITEM NO: IX. New Business

MEETING DATE: 07/08/20

BACKGROUND INFORMATION:

ACTION RECOMMENDED:

STAFF AVAILABLE FOR PRESENTATION:



ITEM NO: X. Approval of Minutes

MEETING DATE: 07/08/20

BACKGROUND INFORMATION: The minutes from the School Committee Meetings held on June 24, 2020 and July 6, 2020 are enclosed.

ACTION RECOMMENDED:

That the Committee accept the minutes from the School Committee Meetings held on June 24, 2020 and July 6, 2020.

STAFF AVAILABLE FOR PRESENTATION: Ms. Sandra Fryc, Chairperson Dr. B. Dale Magee, Secretary

SHREWSBURY PUBLIC SCHOOLS 100 MAPLE AVENUE SHREWSBURY, MASSACHUSETTS

MINUTES OF SCHOOL COMMITTEE MEETING

Wednesday, June 24, 2020

Present via virtual participation: Ms. Sandy Fryc, Chairperson; Mr. Jon Wensky, Vice Chairperson; Dr. B. Dale Magee, Secretary; Ms. Lynsey Heffernan; Mr. Jason Palitsch; Mr. Patrick Collins, Assistant Superintendent for Finance and Operations; Ms. Amy B. Clouter, Assistant Superintendent for Curriculum & Instruction; Dr. Jane Lizotte, Assistant Superintendent for Community Partnerships & Well-Being; Ms. Barb Malone, Executive Director of Human Resources; and Dr. Joseph Sawyer, Superintendent of Schools.

Due to the Coronavirus (COVID-19) pandemic, this meeting was not open to physical participation by the public, but was broadcast live on SELCO Channels 29 & 329 and streamed live on the Shrewsbury Media Connection website. A complete audio/video recording of this meeting is available on the Shrewsbury Public Schools website.

The meeting was convened by Ms. Fryc at 7:01 pm.

I. Public Participation

Ms. Fryc advised that public participation is possible at virtual meetings and advised anyone interested to reach out to the School Committee via email.

II. Chairperson's Report & Members' Reports

None.

III. Superintendent's Report

Dr. Sawyer reported that guidance regarding reopening of schools was expected the following day from Governor Baker and the Department of Elementary and Secondary Education (DESE), which would facilitate planning and communication in the district going forward. He added that as a result, Agenda Item IV. D., Update Regarding the School District's Response to the COVID-19 School Closure: Report, was cancelled since it would have been informed by the still-pending guidance.

IV. Time Scheduled Appointments:

A. Student Recognition: Speech & Debate State Champions

Mr. Todd Bazydlo, Shrewsbury High School (SHS) Principal, introduced Advisor Marc Rischitelli, who talked about the successful season - in both traditional and online competitions -

experienced by the team, including a second place overall finish at the Massachusetts State Speech Championships, being recognized as a School of Honor at the 2020 National Speech and Debate Tournament (top 50 ranked school out of over 1,400), and enjoying their 50th year having national qualifiers. Mr. Rischitelli introduced State Champions Sophia Peng (Informative Speaking), Haleema Siddiqui (Poetry Reading), and Pranav Vadlamudi (Play Reading); and Steve Asthana, the first SHS Speech and Debate team member to receive an invitation to attend the prestigious Montgomery Bell Academy Southern Bell Forum Extemporaneous Speaking Round Robin national event. The students had an opportunity to talk about their experiences, event topics, and preparation, and were congratulated by the Committee and Dr. Sawyer.

B. Student Recognition: SHS Senior Scholars

Mr. Bazydlo congratulated the students as a group, and Dr. Sawyer introduced (alphabetically) the ten SHS senior students with the highest grade point averages in their class by reading a brief biography of each. The students had an opportunity to speak and acknowledge family, friends, and educators who had an impact on their education and experiences at Shrewsbury Public Schools. Dr. Sawyer and the Committee congratulated the students. Dr. Magee expressed a desire to get feedback from this cohort of students again regarding their experiences at SPS once they have experienced college.

The students recognized (in alphabetical order) were: Stefanie Del Rosario, Hannah Huang, Sunny Huang, Brady McCue, Shawn Noronha, Jessica Peng, Sophia Peng, Lanna Wang, Vivian Weng, and Athena Wu.

C. Equity Audit: Report

Dr. Sawyer provided a timeline of SPS' partnership with the Assabet Valley Collaborative (AVC) to conduct a formal equity audit process, and introduced AVC auditors Dr. Cathy Cummins, Executive Director, and Ms. Kiesha E. Lamb, Educational Equity Specialist. Dr. Cummins and Ms. Lamb presented an overall summary of the report that included: information on AVC member districts; core tensions, co-designing priorities, and stakeholders; and a reference that the report contained recommendations regarding four areas: instructional practices; culture and climate; family and community engagement; and staffing and professional learning in the district. Dr. Sawyer requested that the audit authors provide details regarding the recommendations so that those watching the meeting could get this information. Steering Committee members Ms. Clouter and Dr. Lizotte provided brief remarks on addressing complex topics and engaging stakeholders. Committee members asked clarifying questions on prioritization and intersectionality of data, and high rates of chronic student absenteeism; noted the importance of hearing all voices and engaging in sustainable conversations; acknowledged the impact to staff and students from some language that is used in discussions regarding elementary schools in the district; and noted that issues of race/equity and budget (fees and fundraising) overlap and impact each other.

Next, noting he was following up on his earlier statement addressing racism and equity (June 3, 2020), Dr. Sawyer presented a summary of information from his memo (dated June 24, 2020) regarding initial steps SPS will be taking to combat and educate about racism in schools and move the district further toward its core value of equity.

D. Update Regarding the School District's Response to the COVID-19 School Closure: Report

As noted previously in the Superintendent's Report, this agenda item was canceled due to still-pending guidance regarding reopening of schools from Governor Baker and the Department of Elementary and Secondary Education (DESE).

V. Curriculum None.

VI. Policy

None.

VII. Finance & Operations

A. Fiscal Year 2020 Budget: Report & Vote on Fund Transfers

Mr. Collins' report summarized the FY20 budget by operational category, highlighted variances across different accounts, and noted how a projected overall positive variance for FY20 could be applied to an anticipated FY21 budget gap; presented a preliminary list of anticipated COVID-19 costs; addressed estimated federal CARES funding and restrictions relative to its use; and noted factors relative to reopening schools that will impact the FY21 budget.

Committee members asked clarifying questions regarding the utilization of FY20 savings to address the FY21 budget gap. Mr. Collins noted that the pending vote for this agenda item would address making transfers within the FY20 budget to ensure that any deficit accounts were covered by positive variance accounts.

On a motion by Mr. Palitsch, seconded by Mr. Wensky, the Committee voted unanimously to authorize the administration to make budget transfers from the original budget plan as necessary to eliminate deficits and surpluses, with the intent of fully expending the total FY20 appropriation by June 30, 2020 and balancing all accounts. Roll call votes were as follows: Dr. Magee, yes; Mr. Wensky, yes; Ms. Heffernan, yes; Mr. Palitsch, yes; and Ms. Fryc, yes.

B. Fiscal Year 2021 Recommended Budget Reductions: Vote

Dr. Sawyer summarized the updated recommended cost reductions for FY21 presented at the meeting on June 17, noting they were being presented for a formal vote this evening to bring some certainty to part of the budget process ("Phase 1"). Committee members noted existing structural funding issues in the district are being exacerbated by current pressures; acknowledged the potential for difficult decision-making and the importance of keeping teachers; and noted that the potential for the budget situation to change over time will necessitate an ongoing commitment from the community to maintain quality in the district.

On a motion by Ms. Heffernan, seconded by Mr. Wensky, the committee voted unanimously to approve the Fiscal Year 2021 Recommended "Phase 1" Budget Reductions as illustrated in the Superintendent's memorandum. Roll call votes were as follows: Dr. Magee, yes; Mr. Wensky, yes; Mr. Palitsch, yes; Ms. Heffernan, yes; and Ms. Fryc, yes.

VIII. Old Business

None.

IX. New Business

A. Superintendent's Contract Extension: Vote

Ms. Fryc noted that a vote of the School Committee is required to authorize the Chair to approve an updated employment agreement with the Superintendent of Schools.

On a motion by Mr. Palitsch, seconded by Mr. Wensky, the Committee voted unanimously to authorize the Chair to execute an updated employment agreement between the School Committee and Dr. Joseph M. Sawyer as Superintendent of Schools for the period commencing July 1, 2020 through June 30, 2025, with all other terms remaining unchanged. Roll call votes were as follows: Dr. Magee, yes; Mr. Wensky, yes; Ms. Heffernan, yes; Mr. Palitsch, yes; and Ms. Fryc, yes.

X. Approval of Minutes

Without objections from the Committee, the minutes from the School Committee Meeting held on June 17, 2020 were accepted as distributed.

XI. Executive Session

A. For the purpose of addressing G.L. c. 30A, § 21(a)(7) "[t]o comply with, or act under the authority of, any general or special law or federal grant-in-aid requirements" ("Purpose 7"), Open Meeting Law, G.L. c. 30A, §§ 22(f), (g) – for the purpose of reviewing, approving, and/or releasing executive session minutes.

B. For the purpose of addressing G.L. c. 30A, § 21(a)(3) "to discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect of the bargaining or litigating position of the public body and the chair so declares" ("Purpose 3") - the Shrewsbury Education Association Unit A; Shrewsbury Education Association Unit B; the Shrewsbury Paraprofessional Association; and/or the Shrewsbury Cafeteria Workers.

Ms. Fryc requested a motion to adjourn to Executive Session: A. for the purpose of addressing G.L. c. 30A, § 21(a)(7) "[t]o comply with, or act under the authority of, any general or special law or federal grant-in-aid requirements" ("Purpose 7"), Open Meeting Law, G.L. c. 30A, §§ 22(f), (g) – for the purpose of reviewing, approving, and/or releasing executive session minutes; and B. for the purpose of addressing G.L. c. 30A, § 21(a)(3) "to discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect of the bargaining or litigating position of the public body and the chair so declares" ("Purpose 3") - the Shrewsbury Education Association Unit A; Shrewsbury Education Association Unit B; the Shrewsbury Paraprofessional Association; and/or the Shrewsbury Cafeteria Workers, where deliberation in an open meeting may have a detrimental effect on the bargaining position of the public body; and return to Open Session only for the purpose of adjourning for the evening. On a motion by Mr. Palitsch, seconded by Mr. Wensky, on a roll call vote: Dr. Magee, yes; Ms. Heffernan, yes; Mr. Palitsch, yes; Mr. Wensky, yes; and Ms. Fryc, yes, the School Committee voted to adjourn to executive session at 9:45 pm.

XII. Adjournment

On a motion by Mr. Wensky, seconded by Ms. Heffernan, the committee unanimously agreed to adjourn the meeting at 10:36 pm. Roll call votes were as follows: Mr. Palitsch: yes, Mr. Wensky: yes, Ms. Heffernan: yes, Dr. Magee: yes, and Ms. Fryc: yes.

Respectfully submitted,

Elizabeth McCollum, Clerk

Documents referenced:

- 1. 2020 SHS Senior Scholars Report
- 2. AVC Equity Audit
- 3. AVC Equity Audit Slide Presentation
- 4. Equity and Anti-Racism Planning Memo
- 5. FY20 Budget Status Report
- 6. FY20 Budget Slide Presentation
- 7. FY21 "Phase 1" Budget Reduction Memo
- 8. Set(s) of minutes as referenced above

SHREWSBURY PUBLIC SCHOOLS 100 MAPLE AVENUE SHREWSBURY, MASSACHUSETTS MINUTES OF SCHOOL COMMITTEE REGULAR SESSION July 6, 2020 Videoconference Regular School Committee meeting opened at 6:03 PM.

Present: Ms. Sandra Fryc, Chairperson; Mr. Jon Wensky, Assistant Chairperson; Dr. Dale Magee, Secretary; Ms. Lynsey Heffernan; Mr. Jason Palitsch; Dr. Joseph Sawyer, Superintendent of Schools; Mr. Patrick Collins, Assistant Superintendent for Finance and Operations; Ms Barbara Malone, Executive Director of Human Resources.

Executive Session

Ms. Fryc requested a motion to adjourn to Executive Session:

A. for the purpose of addressing G.L. c. 30A, § 21(a)(7) "[t]o comply with, or act under the authority of, any general or special law or federal grant-in-aid requirements" ("Purpose 7"), and B. for the purpose of addressing G.L. c. 30A, § 21(a)(3) "to discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect of the bargaining or litigating position of the public body and the chair so declares" ("Purpose 3") – the Shrewsbury Education Association Unit A; Shrewsbury Education Association Unit B; the Shrewsbury Paraprofessional Association; and/or the Shrewsbury Cafeteria Workers, where deliberation in an open meeting may have a detrimental effect on the bargaining position of the public body; and return to Open Session only for the purpose of adjourning for the evening.

On a motion by Ms. Heffernan, seconded by Dr. Magee, on a roll call vote: Ms. Heffernan, yes; Dr. Magee, yes; Mr. Palitsch, yes; Mr. Wensky, yes; and Ms. Fryc, yes, the Committee adjourned to Executive Session at 6:03PM

The meeting reconvened at 7:11PM for the sole purpose of adjourning the meeting.

Adjournment

Motion to adjourn by Ms. Heffernan, seconded by Dr. Magee, roll call vote: Ms. Heffernan, yes; Dr. Magee, yes; Mr. Palitsch, yes; Mr. Wensky, yes; and Ms. Fryc, yes, the regular meeting adjourned at 7:11PM.



ITEM NO: XI. Executive Session

MEETING DATE: 07/08/20

- A. For the purpose of addressing G.L. c. 30A, § 21(a)(7) "[t]o comply with, or act under the authority of, any general or special law or federal grant-in-aid requirements" ("Purpose 7"), Open Meeting Law, G.L. c. 30A, §§ 22(f), (g) for the purpose of reviewing, approving, and/or releasing executive session minutes.
- B. For the purpose of addressing G.L. c. 30A, § 21(a)(3) "to discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect of the bargaining or litigating position of the public body and the chair so declares" ("Purpose 3") the Shrewsbury Education Association Unit A; Shrewsbury Education Association Unit B; the Shrewsbury Paraprofessional Association; and/or the Shrewsbury Cafeteria Workers.

BACKGROUND INFORMATION:

Executive session is warranted for these purposes.

ACTION RECOMMENDED:

That the School Committee enter into executive session:

- A) for the purpose of addressing G.L. c. 30A, § 21(a)(7) "[t]o comply with, or act under the authority of, any general or special law or federal grant-in-aid requirements" ("Purpose 7"), Open Meeting Law,
 G.L. c. 30A, §§ 22(f), (g) for the purpose of reviewing, approving, and/or releasing executive session minutes; and
- B) for the purpose of addressing G.L. c. 30A, § 21(a)(3) "to discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect of the bargaining or litigating position of the public body and the chair so declares" ("Purpose 3") the Shrewsbury Education Association Unit A; Shrewsbury Education Association Unit B; the Shrewsbury Paraprofessional Association; and/or the Shrewsbury Cafeteria Workers, where deliberation in an open meeting may have a detrimental effect on the bargaining position of the public body; and return to Open Session only for the purpose of adjourning for the evening.

STAFF AVAILABLE FOR PRESENTATION:

Dr. Joseph M. Sawyer, Superintendent of Schools

Ms. Barbara A. Malone, Executive Director of Human Resources



ITEM NO: XII. Adjournment